ZEEKOEVLEI PENINSULA CITY IMPROVEMENT DISTRICT (ZVPCID)

BUSINESS PLAN

01 JULY 2025 – 30 JUNE 2030

Prepared by:

Keep The Dream 307 NPC (t/a ZVPCID) Reg. No. 2010/010325/08
MRC House, 23 Victoria Road, Grassy Park, 7941
Tel: 021 705 2925
Email: zvpsra@gmail.com
Website: www.zvswatch.org.za

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PART A: Motivation Report

A. MOTIVATION REPORT

Introduction

A City Improvement District (CID) is a clearly defined geographical area with a Business Plan that sets out additional municipal services as well as the budget required to implement them. On application the City may approve this Business Plan subject to adhering to legislative requirements. Once the Business Plan has been approved, the City will collect the required budget and pay it over to an approved non-profit company that will be required to implement the Plan.

These are supplementary and enhanced municipal services to those provided by the City of Cape Town (CCT), which continues to provide normal services.

This 5-year business plan is the result of the wishes of the residents of the Zeekoevlei Peninsula to continue with the ZVPCID that was established in 2010. At that time 66% of residents supported the establishment of the ZVPCID that would maintain and manage the public environment at an improved level. Through legislation, the cost of the provision of these supplementary and enhanced municipal services is spread over all property owners within the ZVPCID.

The entire area is residential and falls within the False Bay Nature Reserve, so one of our stated objectives is to encourage residents to maintain a conservation ethic, living with nature. Furthermore, it is in the interests of the residents of the Zeekoevlei Peninsula to continue our achievements in providing a well-managed, clean and safe area.

It is to this end that this Business Plan is submitted for approval of a third extension of the initial establishment of the ZVPCID which wishes to extend its work into a fourth five-year term for the period 01 July 2025 to 30 June 2030.

Company:	**Keep The Dream 307 NPC** t/a ZVPCID
Registered Office:	MRC House, 23 Victoria Road, Grassy Park, 7941
Applicant:	ZVPCID Board: John Day, Andrew Plew-Chisholm, Stewart Penney, Jennifer Day and Ebrahiem Abrahams
Auditor:	Cecil Kilpin & Co.
Accountant:	Razeena Mohamed
Company Secretarial Duties:	Waterford Mews Secretarial Services CC
Chairperson:	Andy Plew-Chisholm
Contact details:	Email: Chairperson plewchisholm@gmail.com or zvpsra@gmail.com Chairperson 082 893 0502 or 021 705 2925

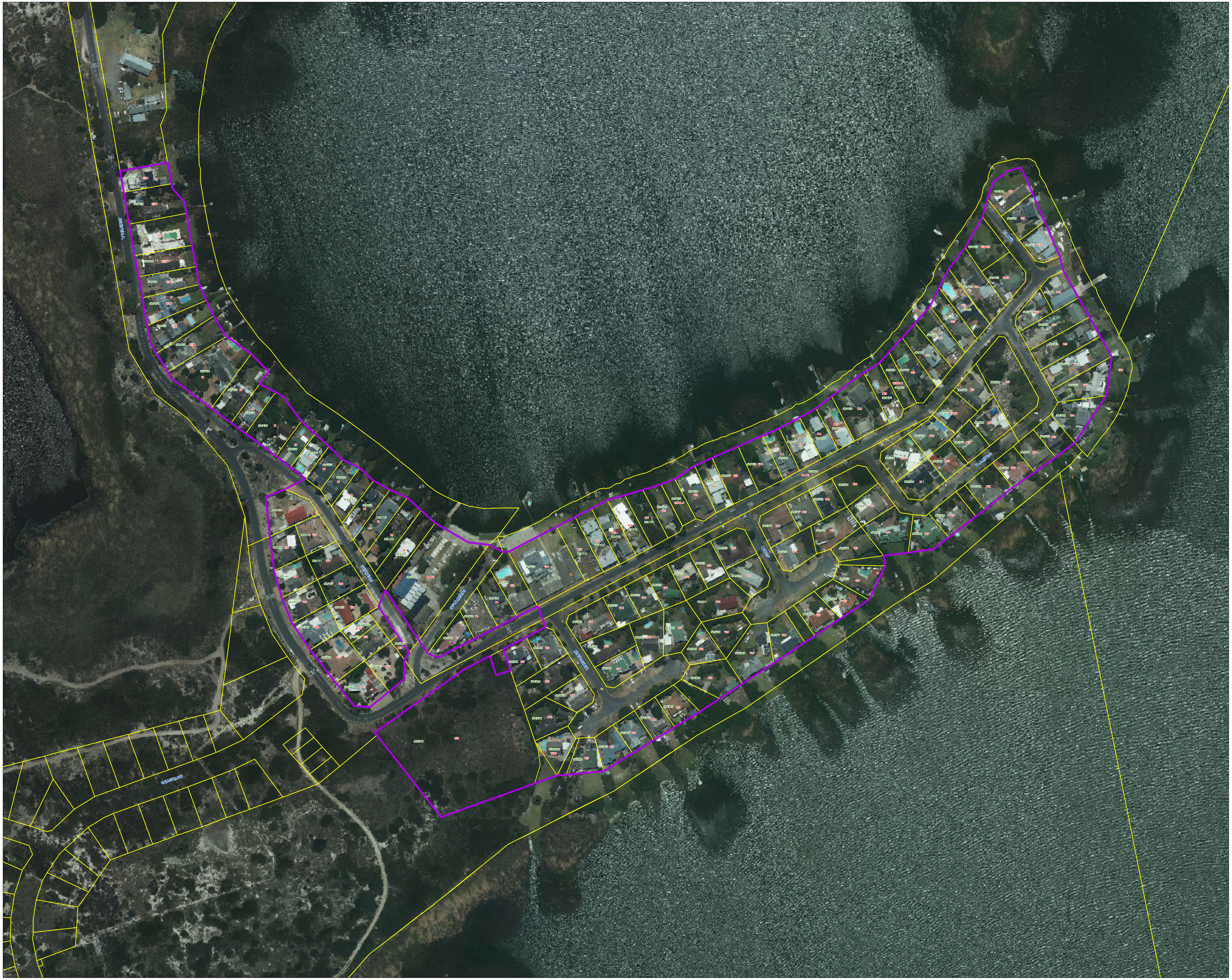
ZVPCID Area

Geographically the ZVPCID covers the area of Grassy Park commonly known as the "Zeekoevlei Peninsula".

It extends from the first property after the Nature Connect centre on Peninsula Road and encompasses all the properties from No. 1 Peninsula Road to the end of the Zeekoevlei Peninsula.

The Northern, Southern, and Eastern boundaries of the area are the waters of Zeekoevlei that are part of the False Bay Nature Reserve.

The Western and South Western boundaries are Rondevlei Nature Reserve which is also part of the False Bay Nature Reserve.



ZEEKOEVLEI

Special Rating Area

0 10 20 40 60 80
Meters

1:1 000
Transverse Mercator Projection,
Central Meridian 19° East,
WGS84 Ellipsoid using the
Hartebeesthoek94 Datum

Please Note:
- Every effort has been made to ensure the accuracy of information in this map at the time of publication .
- The spatial data portrayed in this map is as current, accurate and complete as provided by the various line departments responsible for the maintenance of these datasets.
- The City of Cape Town accepts no responsibility for, and will not be liable for, any errors or omissions contained herein.

THIS MAP WAS COMPILED BY:
CORPORATE GIS
Information & Knowledge Management
Contact Information: Tel: +27 21 487 2711
Fax: +27 21 487 2821
city.maps@capetown.gov.za

Date: 20th September 2024

CITY OF CAPE TOWN
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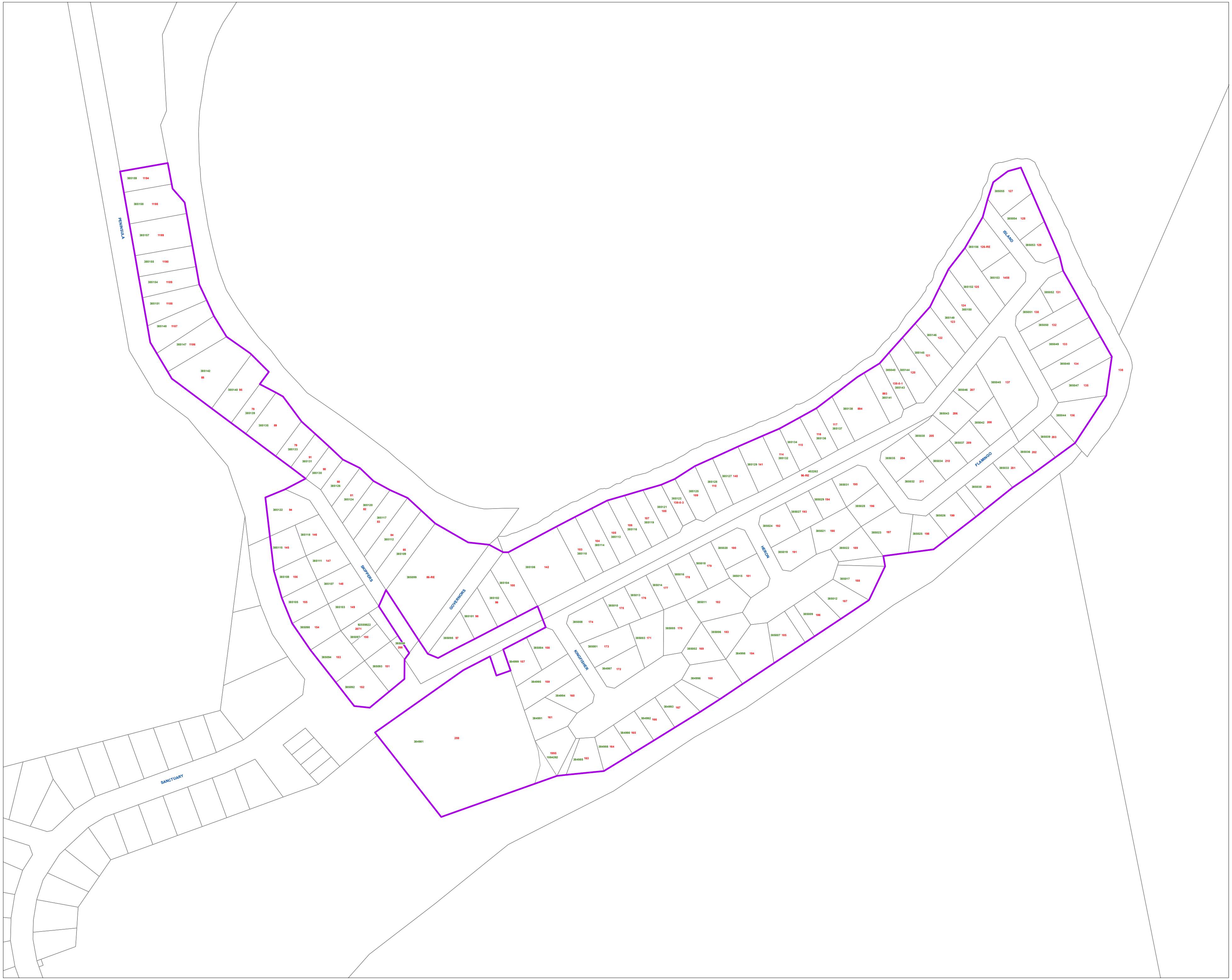
STAD KAAPSTAD

Making progress possible. Together.



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ZVPCID Mission

The mission of the ZVPCID is to ensure an environment that is safe for all residents, that is well-maintained and that it's in keeping with the ideals of the Ramsar Convention on Wetlands of International Importance, and the False Bay Nature Reserve in which it is situated.

ZVPCID Goals

- **Public safety:** we aim to continue our record of minimal crime and drugs in the area by continuing to employ a security service provider, by providing CCTV coverage of the single road onto the peninsula and by liaising with the local Community Policing Forum.
- **Maintenance and cleansing:** preventing illegal dumping of waste; encouraging residents to pick up litter; cutting and trimming of verges; and liaison with the City over maintenance issues.
- **Environmental conservation:** being situated in a Nature Reserve, working with the City and residents in providing suitable habitat for the flora and fauna of the area, maintenance and control of vegetation (particularly the reeds fringing the vlei) and assistance with environmental education.
- **Social:** provide social development by working with the Zeekoevlei Sailing Trust and NGOs such as Nature Connect in the development of socio-environmental awareness of local schoolchildren and social cohesion of residents.
- **Communication:** to ensure that all interested and affected parties are kept up to date with the activities of the ZVPCID by regular newsletters and reports on developments in the local area.

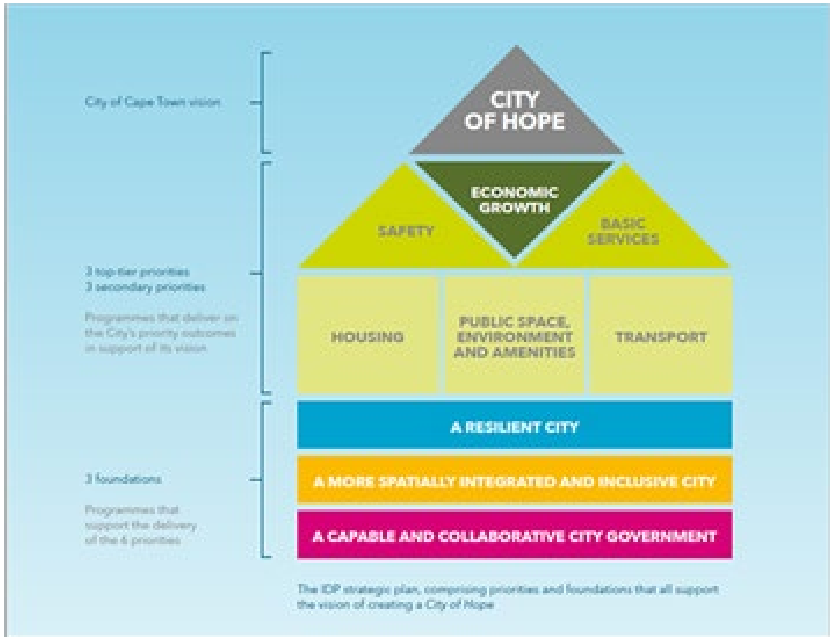
Core Values of the ZVPCID

- Service to the local community by contributing to public safety, communication via newsletters and the website.
- Transparency and accountability by posting all relevant documents and reports on our website.
- Regular meetings of the Board of Directors and the Annual General Meeting at which residents may discuss relevant issues and suggest relevant improvements in the area.

Consistency with the City of Cape Town's Integrated Development Plan (IDP)

The IDP of the City rests on 3 foundations, 3 second-tier priorities and 3 top-tier priorities. Together this supports the vision for the City of Cape Town's City of Hope. The IDP is based on the City's 16 objectives linked to its priorities and foundations. The ZVPCID's supplementary and enhanced services are consistent with the City's IDP objectives with specific reference to the following:

- **Public Safety:** The ZVPCID Public Safety plan supports the effective law enforcement to make communities safer by contracting with a private security company to provide public safety. The Public Safety plan also strengthen partnerships for safer communities by interacting with the adjacent neighbourhood watch.
- **Cleaning and Environment:** The ZVPCID supports the objective of healthy and sustainable environment by interacting and supporting NGOs such as Nature Connect and the Friends of Zeekoevlei and Rondevlei (FoZR) with their environmental programs.
- **Social Development:** The ZVPCID supports the objective of Social Inclusion and Well-being Programme by supporting NGOs such Nature Connect and the Zeekoevlei Sailing Trust in their social upliftment projects.



Each of these priorities and objectives is considered within each of the main service areas of the ZVPCID business plan and highlighted in each section.

Proposed services and/or projects

The ZVPCID intends to continue providing the same services to the community as it has done since inception by implementing the five strategic objectives as stated herein.

Improving Public Safety

1. A team of public safety officers (PSOs) will continue to be deployed 24 hours per day, 7 days a week in two 12 hour shifts to provide public safety for the residents within the public spaces of the Zeekoevlei Peninsula.
2. Public safety is addressed by contracting with a security services provider who employs two PSOs per shift operating a security kiosk at the entrance to the area. At scheduled intervals, one PSO will patrol the public areas by bicycle or on foot. The PSOs are equipped with a tagging device to ensure the area is correctly patrolled. PSOs wear branded clothing and are equipped with a radio linked to the control room.
3. Two LPR CCTV cameras monitor the only road into the area and capture vehicle number plates. The service provider maintains and operates the cameras.
4. The PSOs and residents can contact the services provider’s control room to request armed response any time of the day or night.
5. The service provider submits monthly reports to the Board on the activities of the previous month.
6. The PSOs will:
   - Respond to telephone calls by reacting according to the standard procedures laid out by the service provider according to the nature of the call.
   - Be vigilant when patrolling the area and report any suspicious activity to the control room.
   - Reduce the incidence of drug usage and dealing by escorting suspected dealers of drugs off the Peninsula and if necessary contact the service Provider’s armed patrol unit and/or SAPS for support.
7. The service provider will:
   - Perform visual monitoring and maintenance of the CCTV surveillance system.
   - Co-ordinate and monitor security services.
   - Carry out on-site inspection of PSOs in the ZVPCID area.
   - Regulate efficient services by PSOs.
   - Instil a sense of pride in PSOs through provision of a distinctive uniform and skills training by a contracted service provider.

- Ensure all PSOs are a minimum of “C” grade.

8. The ZVPCID maintains good relations with the SAPS and Zeekoevlei Neighbourhood Watch, an adjacent neighbourhood watches.
9. Traffic Control:

   The speed bumps that were motivated by the CID and installed by the City have calmed traffic and improved safety of users in this area.

   - PSOs are tasked with reporting speeding to the Board for further action.
   - Reduced speeding enhances the safety of the pedestrians, particularly mothers and toddlers.
   - Reducing speeding is particularly important because wildlife, including the highly endangered Western Leopard Toad, is common in our area and the toads frequently cross Peninsula Road during breeding migrations.

10. There are no proposed improvements or new projects that require capital expenditure.
11. Provision has been made in the budget for replacement of LPR CCTV cameras and UPS Lithium battery in year 3.
12. The above public safety services as planned is in support of the IDP, directly supporting the top-tier priorities of Safety and Basic Services. The envisioned public safety services support Objectives 5 (Effective law enforcement to make communities safer) and 6 (Strengthen partnerships for safer communities).
13. The cost of the proposed public safety service during the five-year term is summarized below:

Description	Year 1	Year 2	Year 3	Year 4	Year 5	Total expenditure
Public Safety	R654,712	R693,995	R735,635	R779,773	R826,559	R3,690,674
TOTAL	**R654,712**	**R693,995**	**R735,635**	**R779,773**	**R826,559**	**R3,690,674**

Maintenance and Cleansing

The intention is to ensure that the Zeekoevlei Peninsula is kept clean and well maintained. This is achieved primarily through the reduction of littering and dumping, and liaison with the relevant City departments e.g. when verges need to be trimmed and road signs need to be replaced.

1. Littering and Illegal Dumping
   - Continued supplementary and enhanced cleaning: residents informally remove litter from the roads and from the shallow banks of the vlei. They also assist the FoZR (Friends of Zeekoevlei and Rondevlei) during periodic clean-ups.
   - Prevention of illegal dumping where possible by vigilance by the guards.
   - Monitoring and advising CCT of illegal dumping.
2. Maintenance
   - Inform council of issues regarding potholes, upgrading of roads, pavements and open spaces by means of the service request process; monitor actions by CCT and report to the Board.
   - Ensure that ZVPCID provides input to the Council's Integrated Development Plans.
3. Residents pay for removal of reeds from their own properties but we liaise with the Nature Reserve staff regarding removal of uprooted vegetation from the ZVPCID area.
4. The proposed budget expenditure for the 5 years is R 21 512. We do not have specific projects but will use the money for *ad hoc* cleaning (e.g. hire of a vehicle to remove litter and dumped refuse) and maintenance (e.g. public signage).
5. The Maintenance and Cleansing services as planned are consistent with Objective 4 of the IDP (Well managed and modernized infrastructure to support economic growth) specifically objective 4.7 promoting cleanliness and addressing illegal dumping. The ZVPCID will work closely with the City of Cape Town regarding solid waste objective 4.5 (excellence in waste service delivery programme) and 4.6 (waste minimisation).
6. The cost of the proposed maintenance and cleansing service during the five-year term is summarized below:

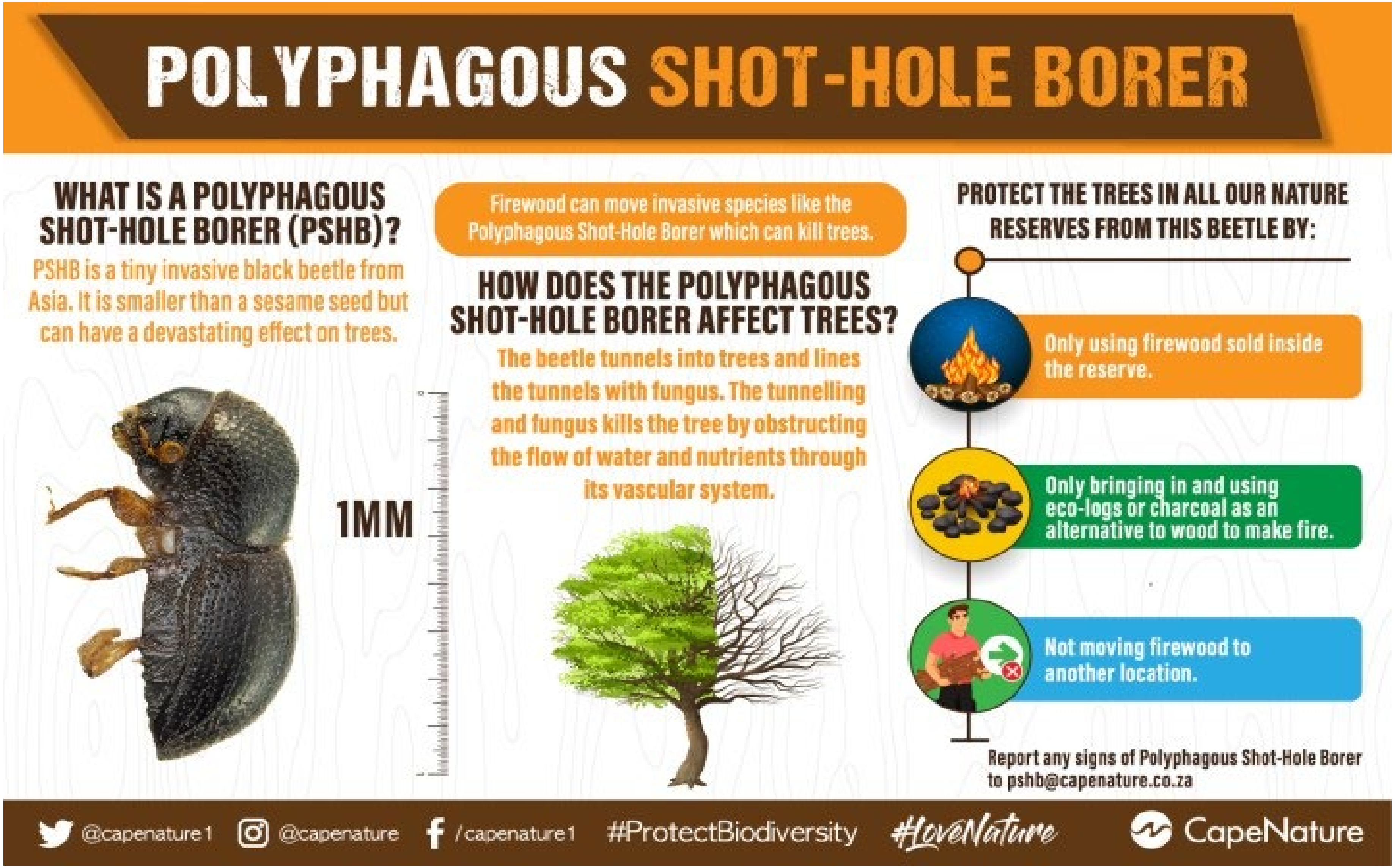
Description	Year 1	Year 2	Year 3	Year 4	Year 5	Total expenditure
Cleansing	R3,816	R4,045	R4,288	R4,545	R4,818	R21,512
TOTAL	**R3,816**	**R4,045**	**R4,288**	**R4,545**	**R4,818**	**R21,512**

Environmental Development

While the Zeekoevlei Peninsula is a residential area, it is also part of the greater False Bay Nature Reserve. The ZVPCID will continue to ensure that environmental issues are considered seriously, and that the residential footprint is as unobtrusive as possible.

1. Environmental objectives:
   - Work with the City's Biodiversity Management Branch to provide a habitat for endangered and other plants and animals, including mongooses, Leopard Toads, Arum Lily frogs, Red Data species plants and others.
   - Assist with reed removal during annual drawdown (opening of the sluice gates to allow water to drain seawards out of the vlei).
   - Assist FoZR (Friends of Zeekeovlei and Rondevlei) with their environmental activities.
2. We encourage residents to provide suitable habitat for the flora and fauna of the area, largely by maintenance and control of alien and invasive vegetation, particularly the reeds fringing the vlei;
3. The CID will advise the City if an infestation of polyphagous shot hole borer (PSHB) beetle is detected in the area.
4. We contribute financially to educational environmental programmes by supporting the activities of NGOs such as Nature Connect environmental education programs.
5. The proposed budget expenditure for the 5 years is R 50 791. This amount (we do not have fixed projects) will largely be used to support NGOs such as Nature Connect environmental education initiatives and FoZR (Friends of Zeekoevlei & Rondevlei).
6. The environmental objectives as planned are also in support of the delivery of basic services and processes in line with the Objective 4 of the IDP (Well-managed and modernised infrastructure to support economic growth).
7. The cost of the proposed Environmental Development service during the five-year term is summarized below.

Description	Year 1	Year 2	Year 3	Year 4	Year 5	Total expenditure
Environmental Development	R9,010	R9,551	R10,124	R10,731	R11,375	R50,791
TOTAL	**R9,010**	**R9,551**	**R10,124**	**R10,731**	**R11,375**	**R50,791**



POLYPHAGOUS SHOT-HOLE BORER
WHAT IS A POLYPHAGOUS SHOT-HOLE BORER (PSHB)?
PSHB is a tiny invasive black beetle from Asia. It is smaller than a sesame seed but can have a devastating effect on trees.
1MM
Firewood can move invasive species like the Polyphagous Shot-Hole Borer which can kill trees.
HOW DOES THE POLYPHAGOUS SHOT-HOLE BORER AFFECT TREES?
The beetle tunnels into trees and lines the tunnels with fungus. The tunnelling and fungus kills the tree by obstructing the flow of water and nutrients through its vascular system.
PROTECT THE TREES IN ALL OUR NATURE RESERVES FROM THIS BEETLE BY:
Only using firewood sold inside the reserve.
Only bringing in and using eco-logs or charcoal as an alternative to wood to make fire.
Not moving firewood to another location.
Report any signs of Polyphagous Shot-Hole Borer to pshb@capenature.co.za
@capenature1
@capenature
/capenature1
#ProtectBiodiversity
#LoveNature
CapeNature

Promotion of Social and Economic Development

There are currently no significant social and economic issues within the ZVPCID boundaries. We provide additional finance to Nature Connect and the Zeekoevlei Sailing Trust, who provide training and activities for local schoolchildren, who are from the disadvantaged areas of the Cape Flats.

1. Societal - Assist the City's Biodiversity Management Branch in clearing away sleeping hollows and thick bush within the ZVPCID area and its borders so as to prevent vagrants from using the area for drugs, drinking and sleeping.
2. The proposed budget expenditure for the 5 years is R18 523.
3. There are currently no fixed projects but the intention is to support NGOs such as Nature Connect and the Zeekoevlei Sailing Trust. The Board will evaluate requests in terms of the goals set out above.
4. The social upliftment initiatives as planned is in support of the IDP Social Development objectives. The ZVPCID supports the City's Social Upliftment Strategies to find lasting solutions for social development, which includes supporting NGOs that provide social services and where possible create employment opportunities. This is in support of Objective 15 (Building a more spatially integrated and inclusive City).

5. The cost of the proposed social and economic development during the five-year term is summarized below:

Description	Year 1	Year 2	Year 3	Year 4	Year 5	Total expenditure
Social and Economic Development	R3,286	R3,483	R3,692	R3,914	R4,148	R18,523
TOTAL	**R3,286**	**R3,483**	**R3,692**	**R3,914**	**R4,148**	**R18,523**

Communication

To ensure that all interested and affected parties are kept up to date with the activities of the ZVPCID by:

1. Updating the database of property owners as necessary.
2. Sending out newsflashes and emails as required.
3. Maintaining the ZVPCID website.
4. Providing a quarterly electronic newsletter for residents.

5. Attempting to persuade all residents to become members of Keep The Dream 307 NPC.
6. Frequent contact with members and property owners to ensure that they are aware of the value of the ZVPCID.

Financial Impact of the ZVPCID

The 5-year budget for the implementation and operations of the ZVPCID is set out in Section C 'Term Budget'. It reflects the identified needs of the ZVPCID operations in as cost-effective a manner as possible.

The Expenditure Budget for each year of the Business Plan:

YEAR	TOTAL EXPENDITURE	REVENUE (Funding Source: Additional Rates)	REVENUE (Other Funding Source e.g. Accumulated Surplus / Donations / Sponsorship / Parking etc.)	% INCREASE IN ADDITIONAL RATES REQUIREMENT
1	R 735 015	R 686,240	R 48,775	6.0%
2	R 777 066	R 727,414	R 49 652	6.0%
3	R 859 691	R 771, 059	R 88 632	6.0%
4	R 879 113	R 817,323	R 61 790	6.0%
5	R 931,498	R 866, 362	R 65 136	6.0%

In line with the City`s CID By-law, the Management Body is required to prepare a proposed annual budget for each successive financial year by the date and in the format required by the Executive Director based on the specific needs of the area as set out in the Business Plan. The budget is funded by an additional property rate levied on the municipal valuation of all properties within the CID boundary. Additional rates attract VAT @ 15%.

The property rate is calculated by the City annually during the City`s budget process. The additional rate is expressed as a Rand-in-the-rand and is calculated by dividing the budget total with the total municipal valuation of properties in the CID.

The impact on individual property owners in the outer years of the CID term may vary due to valuation fluctuations caused by successful valuation objections, subdivisions, new developments, court amendments, implementation of a new General Valuation or Supplementary Valuation causing the CID budget to be spread over an increased or reduced total municipal valuation base.

The CID By-law allows for differentiated additional rates between categories of rateable property and as such a residential and non-residential additional rate is applicable in the ZVPCID.

Property owners who receive a full or partial rates rebate will not pay additional rates.
The budget and additional rates` are approved by Council with the City`s budget and is applicable over a financial year, which starts on 1 July.

Individual contributions for residential and non-residential properties can be calculated as follows:

1. Municipal valuation x R 0.XXXXXX = Annual contribution (VAT excl.) – Note: R 0.XXXXXX represents the approved ID additional property rate.
2. Annual contribution (VAT excl.) ÷ 12 = Average monthly contribution (VAT excl.)
3. Average monthly contribution (VAT excl.) x 1.15 = Average monthly contribution (VAT incl.)

Proposed Management Structure

The ZVPCID will be managed by a Board of Directors, elected by the members of KEEP THE DREAM 307 NPC (ZVPCID). The Board of Directors consists of a number of property owners within the ZVPCID. A political representative from the City of Cape Town also attends Board Meetings as an observer. The Board manages a Non-Profit Company (NPC), which is responsible for the management of the ZVPCID, within the framework of the approved business plan and oversees the implementation thereof.

Elected Board members take responsibility for the various portfolios in the company and regular board meetings allow the directors to review current operations and apply corrective measures as required.

The Board can appoint service providers and staff to manage the day-to-day operations within the ZVPCID.

All of the above is subject to monitoring and oversight by various departments in the City of Cape Town. The CID Branch also advises, monitors, oversees and provides guidance on administrative, financial, operational and governance compliance.

An Annual General Meeting (AGM) is held every year to review the performance of the ZVPCID and to confirm the mandate of the members. The budget and implementation plan for the next year is also presented and discussed for approval at the AGM. The AGM also provides the opportunity to elect new directors to serve on the board of the NPC.

Permissible Amendments to the Business Plan

There are currently no plans to investigate or explore significant changes to the strategy or operations of the ZVPCID and therefore none are noted here.

If, at any time, it was decided that the geographical boundaries of ZVPCID needed to change or any other material change to the business plan, then such change would need to go through a formal process as required in terms of section 26 of the CID By-law.

If additional services are required, stemming from collaboration with City departments, which are not specified in the motivation report but deemed supplementary and enhanced municipal services, the business plan can be amended without further consent by submitting a request to the City in terms of section 25 of the CID By-law as long as it is not material.

List of all Rateable Properties within the ZVPCID

A list of all the rateable properties within the ZVPCID is attached as Annexure A.

ZEEKOEVLEI PENINSULA CITY IMPROVEMENT DISTRICT (ZVPCID)

5 YEAR IMPLEMENTATION PLAN

1st July 2025 to 30th June 2030

MANAGEMENT AND OPERATIONS

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
1	Appointment of relevant service providers	Appointment of appropriately qualified service providers	Year 1	→					Chairperson and Board	Operational	Service providers to be appointed by means of a well documented fair, equitable, transparent and competitive process. Review service provider appointment in last year of contract period by means of a well documented fair, equitable, transparent and competitive process.
2	Appoint an auditor	IRBA registered auditor appointed	Year 1	→					Chairperson and Board	Operational	IRBA registered auditor appointed at the AGM.
3	Board meetings	Quarterly Board meetings.	Quarterly	4	4	4	4	4	Chairperson and Board	Annual Report	Quorum of directors present at every meeting. Feedback per portfolio. Keep minutes and file resolutions.
4	Monthly Progressive Income and Expenditure Report to CCT	Submit reports to the CID Branch by 15th	Monthly	12	12	12	12	12	Chairperson	Operational and Board	Refer to Finance Agreement. Submit reports to the CID Branch. Board to track budget implementation and institute corrective measures when required.
5	Audited Annual Financial Statements	Unqualified Audited Annual Financial Statements	Annually	1	1	1	1	1	Chairperson and Board	Board, Operational and Annual Report	Annual Financial Statements audited and signed by nominated Directors.
6	Submit Annual Financial Statements to City	Signed Annual Financial Statements submitted to City	Annually	1	1	1	1	1	Chairperson	Operational	Signed AFS submitted to the CID Branch by 31 August of each year.
7	Review arrears list	Report arrears to board	Quarterly	4	4	4	4	4	Chairperson	Operational	Board Members in arrears cannot participate in meetings and members in arrears cannot participate in AGMs.
8	Annual feedback to members at AGM	Host legally compliant AGM	Annually	1	1	1	1	1	Chairperson and Board	Board	Host successful AGM before 31 December.

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
9	Submit Annual Report and Annual Audited Financial Statements to Sub-council(s)	Submit AFS and annual report to Subcouncil within 3 months of AGM.	Annually	1	1	1	1	1	Chairperson and Board	Operational	Submit proof of submission to CID Branch.
10	CIPC Compliance • Annual Returns	Submit Annual Returns to CIPC within 30 business days of company registration date	Annually	1	1	1	1	1	Chairperson and Board	Operational	Submit proof of submission to CID Branch.
11	CIPC Compliance • Directors change • Auditors change • Company Secretary	Submit amendments to CIPC within 10 business days of the change	Ongoing	→	→	→	→	→	Chairperson and Board	Operational	Submit proof of submission to CID Branch.
12	Manage and monitor the service request process	Complete daily reports of service requests and monitor outstanding issues	Monthly	12	12	12	12	12	Chairperson and Board	Operational	Follow up with sub-council in respect of outstanding service requests
13	Participate in the review / development of the City`s Integrated Development Plan	Annual submissions to Subcouncil Chairperson	Annually	1	1	1	1	1	Chairperson and Board	Operational	October to February of every year.
14	Participate in the City`s Capital and Operating Budgets process	Annual submissions to Subcouncil Chairperson.	Annually	1	1	1	1	1	Chairperson and Board	Operational	By September of each year.
15	Maintain NPC membership	Up to date NPC membership register	Ongoing	→	→	→	→	→	Chairperson and Board	Operational	Maintain up to date membership list on website.
16	Submit an extension of term application	Submit a comprehensive extension of term application for approval by the members and the CCT Council.	In year 5					1	Chairperson and Board	Operational	Prepare a new business plan in the last year of term.
17	Annual Tax Compliance Status	Within one month after expiry date.	Annually	1	1	1	1	1	Chairperson and Board	Operational	Upload Tax Compliance Status via the eServices portal.
18	Adjustment Budget	Board approved adjustment budget	Annually	1	1	1	1	1	Chairperson and Board	Operational	Submit Board minutes and approved adjustment budget to the CCT by end of March.
19	First Board meeting post AGM	Allocate portfolios, elect Chairperson, sign Declaration of Interest, complete POPIA declaration	Annually	1	1	1	1	1	Chairperson and Board	Operational	All new directors to receive relevant documents.

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
20	Register with the Information Regulator of South Africa	Compliance with Information Regulator of South Africa	Year 1	→					Chairperson and Board	Operational	
21	VAT reconciliation and tax returns	BI-monthly VAT returns and annual tax returns submitted to SARS on time	Bi-monthly	6	6	6	6	6	Chairperson and Board	Operational	

PUBLIC SAFETY

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
1	Develop a Public Safety strategy and management plan	Up to date Public Safety Management and Strategy Plan	Year 1	→					Board, Chairperson and Service Provider	Annual Report	This is done comprehensively at the beginning of a new term and then modified continuously in conjunction with the SAPS, Local Authority and existing Public Safety service provider using their experience as well as available crime statistics
2	Appoint a Public Safety service provider(s)	Contracted PSIRA registered public safety service provider(s)	Year 2		→				Board/committee	Board	The Public Safety service provider(s) could include Public Safety Patrols, Control Room services and CCTV Monitoring through a fair, equitable, transparent and competitive process
3	Review and approve the Public Safety strategy and management plan	Approved Public Safety strategy and management plan	Annual	1	1	1	1	1	Board/committee	Annual Report	Clear deliverables and defined performance indicators to guide safety services by the appointed service provider and evaluate levels of service provided.
4	Record Public Safety Incidents	Up to date public safety incident records	Ongoing	→	→	→	→	→	Board and Service Provider	Board and Annual Report where applicable	Indicative records to be included in Annual Report
5	Deploy Public Safety resources accordingly and effectively on visible patrols. Public Safety personnel and patrol vehicles to be easily identifiable	Effective Public Safety patrols	Ongoing	→	→	→	→	→	Board/committee and Service Provider	Operational	Utilise the "eyes and ears" of all Public Safety and residents to identify any breaches

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
6	Participate in local safety forums	Attend local safety forums	Quarterly	4	4	4	4	4	Board/committee and Service Provider	Operational	Participate in existing Neighbourhood Watch, Community Police Forum, other CIDs and SAPS meetings
7	Plan deployment of CCTV cameras	CCTV Camera deployment included in Public Safety strategy and management plan	Ongoing	→	→	→	→	→	Board/committee and Service Provider	Board and Operational	
8	Register CCTV Cameras with the CCT	Cameras registered with the CCT	Ongoing	→	→	→	→	→	Board/committee	Operational	
9	Monitor CCTV Cameras	Monitoring of CCTV Cameras by appropriately qualified service providers.	Ongoing	→	→	→	→	→	Board/committee	Operational	Service providers to be reappointed or new providers to be appointed in last year of contract period by means of a competitive process. Well Documented.

MAINTENANCE AND CLEANSING

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
1	Develop a maintenance and cleansing strategy and management plan	Up to date maintenance and cleansing strategy and management Plan	Year 1	→					Board/committee	Annual Report	This is done comprehensively at the beginning of term and then modified continuously
2	Review and approve the maintenance and cleansing management plan	Approved maintenance and cleansing strategy and management plan	Annual	1	1	1	1	1	Board/committee	Annual Report	Clear deliverables and defined performance indicators to guide maintenance and cleansing plan
3	Evaluate and review the provision of public litter bins	Sufficient public litter bins	Ongoing	→	→	→	→	→	Board/committee	Operational	Identify hotspot areas of littering to provide public litter bins and log a CCT service request
4	Cleaning of streets and sidewalks supplementary to those provided by the CCT	Clean streets and sidewalks in partnership with the CCT	Ongoing	→	→	→	→	→	Board/committee	Operational	Identify hotspot areas of littering to provide additional street cleaning and log a CCT service request
5	Health and safety issues reported to the CCT	Logged CCT service request resolved	Ongoing	→	→	→	→	→	Board/committee	Operational	Follow up with sub-council in respect of outstanding CCT service requests
6	Combat Illegal dumping	Logged CCT service request resolved	Ongoing	→	→	→	→	→	Board/committee	Operational	Follow up with relevant department in respect of outstanding CCT service requests
7	Removal of illegal posters	Urban infrastructure free from illegal posters	Ongoing	→	→	→	→	→	Board/committee	Operational	Monitor the removal of illegal posters by the CCT and where relevant log a CCT service request
8	Removal of graffiti	Urban infrastructure free of graffiti	Ongoing	→	→	→	→	→	Board/committee	Operational	Monitor the removal of graffiti by the CCT and where relevant log a CCT service request

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS Y1	Y2	Y3	Y4	Y5	RESPONSIBLE	REPORTING	COMMENTS
9	Record maintenance and cleansing activities	Up to date maintenance and cleansing records	Ongoing	→	→	→	→	→	Board/committee	Board and Annual Report where applicable	Indicative records to be included in Annual Report
10	Identify problems, requiring minor maintenance to CCT infrastructure and perform relevant maintenance on: a. Water and Sanitation infrastructure b. Roads and Stormwater infrastructure c. Road markings d. Grass cutting in Public Open Spaces incl. Parks e. Street furniture	Completed minor maintenance to CCT infrastructure	Ongoing	→	→	→	→	→	Board/committee	Operational, Board and Annual Report	Engage with relevant department before undertaking maintenance
11	Identify problems, required maintenance or damage to CCT infrastructure and report to relevant department including: a. Street lighting b. Water and Sanitation c. Roads and Stormwater d. Traffic signals and road markings e. Public Open Spaces incl. Parks	Report findings to the relevant CCT department and log CCT service request	Ongoing	→	→	→	→	→	Board/committee	Operational, Board and Annual Report	Follow up with sub-council in respect of outstanding CCT service requests

ENVIRONMENTAL DEVELOPMENT

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS Y1	Y2	Y3	Y4	Y5	RESPONSIBLE	REPORTING	COMMENTS
1	Develop an environmental development strategy and management plan	Up to date environmental development strategy and management Plan	Year 1	→					Board/committee	Annual Report	This is done comprehensively at the beginning of term and then modified continuously
2	Review and approve the environmental development management plan	Approved environmental development strategy and management plan	Annual	1	1	1	1	1	Board/committee	Annual Report	Clear deliverables and defined performance indicators to guide environmental development
3	Promote waste minimization and management thereof through awareness on waste, water, noise and air pollution	Quarterly awareness campaign through newsletters or website to business and property owners.	Quarterly	4	4	4	4	4	Board/committee	Board	Partner with CCT Urban Waste Management Law Enforcement

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
4	Monitor and report illegal signage and posters	Report findings to the relevant CCT department and log CCT service request	Ongoing	→	→	→	→	→	Board/committee	Board, Operational and Annual Report where applicable	
5	Improve green urban environment	Green urban environment	Ongoing	→	→	→	→	→	Board/committee	Board and Operational	Tree planting, maintaining of tree wells, road verges, replanting and maintaining of flower pots etc.

SOCIAL AND ECONOMIC DEVELOPMENT

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
1	Develop a social and economic development strategy and management plan	Up to date social and economic development strategy and management Plan	Year 1	→					Board/committee	Annual Report	This is done comprehensively at the beginning of term and then modified continuously
2	Review and approve the social and economic development management plan	Approved social and economic development strategy and management plan	Annual	1	1	1	1	1	Board/committee	Annual Report	Clear deliverables and defined performance indicators to guide social and economic development plan
3	Promote Social Development awareness	Quarterly awareness campaign through newsletters or website	Quarterly	4	4	4	4	4	Board/committee	Board	Partner with CCT Social Development & Early Childhood Development Directorate and social welfare organisations
4	Work in conjunction with local social welfare and job creation organisations and develop the delivery of the supplementary services to improve the urban environment	Job creation through social intervention	Ongoing	→	→	→	→	→	Board/committee	Annual Report	Partner with CCT Social Development and social welfare organisations
5	Support social services	Social service to recipients	Ongoing	→	→	→	→	→	Board/committee	Board and Annual Report	

COMMUNICATION

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
1	Develop a communication strategy and management plan	Up to date communication strategy and management Plan	Year 1	→					Board/committee	Annual Report	This is done comprehensively at the beginning of term and then modified continuously

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
2	Review and approve the communication management plan	Approved communication strategy and management plan	Annual	1	1	1	1	1	Board/committee	Annual Report	Clear deliverables and defined performance indicators to guide communication services
3	Maintain Website	Up to date website	Ongoing	→	→	→	→	→	Board/committee	Board	In terms of CCT CID Policy requirements
4	Newsletters / Newsflashes	Communication distributed	Quarterly	4	4	4	4	4	Board/committee	Operational	Including use of social media platforms
5	Regular interaction with property owners	Feedback on interactions	Ongoing	→	→	→	→	→	Board/committee	Operational	
6	CID information signage	Clearly identifiable CID signage	Ongoing	→	→	→	→	→	Board/committee	Operational	Signage to be visible and maintained with CCT approval

ZEEKOEVLEI PENINSULA CITY IMPROVEMENT DISTRICT

5 YEAR BUDGET AS PER BUSINESS PLAN

	2025/26 R	%	2026/27 R	%	2027/28 R	%
INCOME						
Income from Additional Rates	-686 240	**93.4%**	-727 414	**93.6%**	-771 059	**89.7%**
Other: Accumulated Surplus	-48 775	**6.6%**	-49 652	**6.4%**	-88 632	**10.3%**
TOTAL INCOME	**-735 015**	100.0%	**-777 066**	100.0%	**-859 691**	100.0%
EXPENDITURE						
Core Business	**670 824**	**91.3%**	**711 074**	**91.5%**	**753 739**	**87.7%**
Cleansing services	3 816		4 045		4 288	
Environmental upgrading	9 010		9 551		10 124	
Public Safety	654 712		693 995		735 635	
Social upliftment	3 286		3 483		3 692	
Depreciation	1 934	**0.3%**	-	**0.0%**	6 000	**0.7%**
General Expenditure	**41 670**	**5.7%**	**44 170**	**5.7%**	**46 820**	**5.4%**
Accounting fees	20 606		21 843		23 153	
Advertising costs	4 579		4 854		5 145	
Bank charges	3 320		3 519		3 730	
Computer expenses	4 007		4 247		4 502	
Contingency / Sundry	1 145		1 213		1 286	
Insurance	7 899		8 373		8 875	
Secretarial duties	114		121		129	
Bad Debt Provision 3%	**20 587**	**2.8%**	**21 822**	**2.8%**	**23 132**	**2.7%**
TOTAL EXPENDITURE	**735 015**	100.0%	**777 066**	100.0%	**859 691**	100.0%
(SURPLUS) / SHORTFALL	-		-		-	
GROWTH: EXPENDITURE	5.9%		5.7%		10.6%	
GROWTH: ADD RATES REQUIRED	6.0%		6.0%		6.0%	

	2028/29 R	%	2029/30 R	%
INCOME				
Income from Additional Rates	-817 323	**93.0%**	-866 362	**93.0%**
Other: Accumulated Surplus	-61 790	**7.0%**	-65 136	**7.0%**
TOTAL INCOME	**-879 113**	100.0%	**-931 498**	100.0%
EXPENDITURE				
Core Business	**798 963**	**90.9%**	**846 900**	**90.9%**
Cleansing services	4 545		4 818	
Environmental upgrading	10 731		11 375	
Public Safety	779 773		826 559	
Social upliftment	3 914		4 148	
Depreciation	6 000	**0.7%**	6 000	**0.6%**
General Expenditure	**49 630**	**5.6%**	**52 607**	**5.6%**
Accounting fees	24 543		26 015	
Advertising costs	5 454		5 781	
Bank charges	3 954		4 191	
Computer expenses	4 772		5 058	
Contingency / Sundry	1 363		1 445	
Insurance	9 408		9 972	
Secretarial duties	136		145	
Bad Debt Provision 3%	**24 520**	**2.8%**	**25 991**	**2.8%**
TOTAL EXPENDITURE	**879 113**	100.0%	**931 498**	100.0%
(SURPLUS) / SHORTFALL	-		-	
GROWTH: EXPENDITURE	2.3%		6.0%	
GROWTH: ADD RATES REQUIRED	6.0%		6.0%	

ANNEXURE A

LIST OF RATEBLE PROPERTIES WITHIN THE ZEEKOEVLEI CID						
Category	**St No.**	**Street**	**Suburb**	**Unit No**	**LIS Key**	**ERF No**
RESIDENTIAL	4	FLAMINGO CRESCENT	ZEEKOEVLEI		385028	196
RESIDENTIAL	2	GOVERNORS WALK	ZEEKOEVLEI		385095	97
NON-RESIDENTIAL	1	GOVERNORS WALK	ZEEKOEVLEI		385099	86
NON-RESIDENTIAL	4	GOVERNORS WALK	ZEEKOEVLEI		385101	98
RESIDENTIAL	9	HERON CLOSE	ZEEKOEVLEI		385017	188
RESIDENTIAL	5	KINGFISHER CLOSE	ZEEKOEVLEI		384997	172
RESIDENTIAL	60	PENINSULA ROAD	ZEEKOEVLEI		385008	174
RESIDENTIAL	74	PENINSULA ROAD	ZEEKOEVLEI		385024	192
RESIDENTIAL	41	PENINSULA ROAD	ZEEKOEVLEI		385104	100
NON-RESIDENTIAL	45	PENINSULA ROAD	ZEEKOEVLEI		385106	142
NON-RESIDENTIAL	47	PENINSULA ROAD	ZEEKOEVLEI		385110	103
RESIDENTIAL	17	PENINSULA ROAD	ZEEKOEVLEI		385142	88
RESIDENTIAL	3	FLAMINGO CRESCENT	ZEEKOEVLEI		385032	211
RESIDENTIAL	5	FLAMINGO CRESCENT	ZEEKOEVLEI		385034	210
RESIDENTIAL	6	FLAMINGO CRESCENT	ZEEKOEVLEI		385023	197
RESIDENTIAL	7	FLAMINGO CRESCENT	ZEEKOEVLEI		385037	209
RESIDENTIAL	8	FLAMINGO CRESCENT	ZEEKOEVLEI		385025	198
RESIDENTIAL	9	FLAMINGO CRESCENT	ZEEKOEVLEI		385042	208
RESIDENTIAL	10	FLAMINGO CRESCENT	ZEEKOEVLEI		385026	199
RESIDENTIAL	12	FLAMINGO CRESCENT	ZEEKOEVLEI		385030	200
RESIDENTIAL	14	FLAMINGO CRESCENT	ZEEKOEVLEI		385033	201
RESIDENTIAL	16	FLAMINGO CRESCENT	ZEEKOEVLEI		385036	202
RESIDENTIAL	18	FLAMINGO CRESCENT	ZEEKOEVLEI		385039	203
RESIDENTIAL	20	FLAMINGO CRESCENT	ZEEKOEVLEI		385044	136
RESIDENTIAL	22	FLAMINGO CRESCENT	ZEEKOEVLEI		385047	135
RESIDENTIAL	24	FLAMINGO CRESCENT	ZEEKOEVLEI		385048	134
RESIDENTIAL	26	FLAMINGO CRESCENT	ZEEKOEVLEI		385049	133
RESIDENTIAL	28	FLAMINGO CRESCENT	ZEEKOEVLEI		385050	132

Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
RESIDENTIAL	3	HERON CLOSE	ZEEKOEVLEI		385019	191
RESIDENTIAL	4	HERON CLOSE	ZEEKOEVLEI		385015	181
RESIDENTIAL	5	HERON CLOSE	ZEEKOEVLEI		385021	190
RESIDENTIAL	6	HERON CLOSE	ZEEKOEVLEI		385011	182
RESIDENTIAL	7	HERON CLOSE	ZEEKOEVLEI		385022	189
RESIDENTIAL	8	HERON CLOSE	ZEEKOEVLEI		385006	183
RESIDENTIAL	10	HERON CLOSE	ZEEKOEVLEI		384998	184
RESIDENTIAL	11	HERON CLOSE	ZEEKOEVLEI		385012	187
RESIDENTIAL	12	HERON CLOSE	ZEEKOEVLEI		385007	185
RESIDENTIAL	13	HERON CLOSE	ZEEKOEVLEI		385009	186
NON-RESIDENTIAL	2	ISLAND ROAD	ZEEKOEVLEI		385053	129
RESIDENTIAL	3	ISLAND ROAD	ZEEKOEVLEI		385156	126
RESIDENTIAL	4	ISLAND ROAD	ZEEKOEVLEI		385054	128
RESIDENTIAL	6	ISLAND ROAD	ZEEKOEVLEI		385055	127
RESIDENTIAL	2	KINGFISHER CLOSE	ZEEKOEVLEI		385004	158
RESIDENTIAL	3	KINGFISHER CLOSE	ZEEKOEVLEI		385001	173
RESIDENTIAL	4	KINGFISHER CLOSE	ZEEKOEVLEI		384995	159
RESIDENTIAL	6	KINGFISHER CLOSE	ZEEKOEVLEI		384994	160
RESIDENTIAL	7	KINGFISHER CLOSE	ZEEKOEVLEI		385003	171
RESIDENTIAL	8	KINGFISHER CLOSE	ZEEKOEVLEI		384991	161
RESIDENTIAL	9	KINGFISHER CLOSE	ZEEKOEVLEI		385005	170
RESIDENTIAL	10	KINGFISHER CLOSE	ZEEKOEVLEI		1084262	1995
RESIDENTIAL	11	KINGFISHER CLOSE	ZEEKOEVLEI		385002	169
RESIDENTIAL	12	KINGFISHER CLOSE	ZEEKOEVLEI		384985	163
RESIDENTIAL	13	KINGFISHER CLOSE	ZEEKOEVLEI		384996	168
RESIDENTIAL	14	KINGFISHER CLOSE	ZEEKOEVLEI		384988	164
RESIDENTIAL	15	KINGFISHER CLOSE	ZEEKOEVLEI		384993	167
RESIDENTIAL	16	KINGFISHER CLOSE	ZEEKOEVLEI		384990	165
RESIDENTIAL	18	KINGFISHER CLOSE	ZEEKOEVLEI		384992	166

Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
RESIDENTIAL	1	PENINSULA ROAD	ZEEKOEVLEI		385159	1194
RESIDENTIAL	3	PENINSULA ROAD	ZEEKOEVLEI		385158	1198
RESIDENTIAL	5	PENINSULA ROAD	ZEEKOEVLEI		385157	1199
RESIDENTIAL	7	PENINSULA ROAD	ZEEKOEVLEI		385155	1190
RESIDENTIAL	9	PENINSULA ROAD	ZEEKOEVLEI		385154	1189
RESIDENTIAL	11	PENINSULA ROAD	ZEEKOEVLEI		385151	1188
RESIDENTIAL	13	PENINSULA ROAD	ZEEKOEVLEI		385148	1187
RESIDENTIAL	15	PENINSULA ROAD	ZEEKOEVLEI		385147	1186
RESIDENTIAL	23	PENINSULA ROAD	ZEEKOEVLEI		385115	145
RESIDENTIAL	25	PENINSULA ROAD	ZEEKOEVLEI		385108	156
RESIDENTIAL	27	PENINSULA ROAD	ZEEKOEVLEI		385105	155
RESIDENTIAL	29	PENINSULA ROAD	ZEEKOEVLEI		385098	154
RESIDENTIAL	31	PENINSULA ROAD	ZEEKOEVLEI		385094	153
RESIDENTIAL	33	PENINSULA ROAD	ZEEKOEVLEI		385092	152
RESIDENTIAL	39	PENINSULA ROAD	ZEEKOEVLEI		385102	99
RESIDENTIAL	49	PENINSULA ROAD	ZEEKOEVLEI		385114	104
RESIDENTIAL	51	PENINSULA ROAD	ZEEKOEVLEI		385113	105
NON-RESIDENTIAL	52	PENINSULA ROAD	ZEEKOEVLEI		384981	259
RESIDENTIAL	53	PENINSULA ROAD	ZEEKOEVLEI		385116	106
RESIDENTIAL	55	PENINSULA ROAD	ZEEKOEVLEI		385119	107
RESIDENTIAL	56	PENINSULA ROAD	ZEEKOEVLEI		384999	157
RESIDENTIAL	57	PENINSULA ROAD	ZEEKOEVLEI		385121	108
RESIDENTIAL	59	PENINSULA ROAD	ZEEKOEVLEI		385125	109
RESIDENTIAL	61	PENINSULA ROAD	ZEEKOEVLEI		385128	110
RESIDENTIAL	62	PENINSULA ROAD	ZEEKOEVLEI		385010	175
RESIDENTIAL	63	PENINSULA ROAD	ZEEKOEVLEI		385127	140
RESIDENTIAL	64	PENINSULA ROAD	ZEEKOEVLEI		385013	176
RESIDENTIAL	66	PENINSULA ROAD	ZEEKOEVLEI		385014	177
RESIDENTIAL	68	PENINSULA ROAD	ZEEKOEVLEI		385016	178

Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
RESIDENTIAL	69	PENINSULA ROAD	ZEEKOEVLEI		385132	114
RESIDENTIAL	70	PENINSULA ROAD	ZEEKOEVLEI		385018	179
RESIDENTIAL	71	PENINSULA ROAD	ZEEKOEVLEI		385134	115
RESIDENTIAL	72	PENINSULA ROAD	ZEEKOEVLEI		385020	180
RESIDENTIAL	73	PENINSULA ROAD	ZEEKOEVLEI		385136	116
RESIDENTIAL	75	PENINSULA ROAD	ZEEKOEVLEI		385137	117
RESIDENTIAL	76	PENINSULA ROAD	ZEEKOEVLEI		385027	193
RESIDENTIAL	77	PENINSULA ROAD	ZEEKOEVLEI		385138	894
RESIDENTIAL	78	PENINSULA ROAD	ZEEKOEVLEI		385029	194
RESIDENTIAL	79	PENINSULA ROAD	ZEEKOEVLEI		385141	893
NON-RESIDENTIAL	80	PENINSULA ROAD	ZEEKOEVLEI		385031	195
RESIDENTIAL	81	PENINSULA ROAD	ZEEKOEVLEI		385144	120
RESIDENTIAL	82	PENINSULA ROAD	ZEEKOEVLEI		385035	204
RESIDENTIAL	83	PENINSULA ROAD	ZEEKOEVLEI		385145	121
RESIDENTIAL	84	PENINSULA ROAD	ZEEKOEVLEI		385038	205
RESIDENTIAL	85	PENINSULA ROAD	ZEEKOEVLEI		385146	122
RESIDENTIAL	86	PENINSULA ROAD	ZEEKOEVLEI		385043	206
RESIDENTIAL	87	PENINSULA ROAD	ZEEKOEVLEI		385149	123
RESIDENTIAL	88	PENINSULA ROAD	ZEEKOEVLEI		385046	207
RESIDENTIAL	89	PENINSULA ROAD	ZEEKOEVLEI		385150	124
RESIDENTIAL	90	PENINSULA ROAD	ZEEKOEVLEI		385051	130
RESIDENTIAL	91	PENINSULA ROAD	ZEEKOEVLEI		385152	125
NON-RESIDENTIAL	92	PENINSULA ROAD	ZEEKOEVLEI		385052	131
RESIDENTIAL	93	PENINSULA ROAD	ZEEKOEVLEI		385153	1458
RESIDENTIAL	1	SKIPPERS END	ZEEKOEVLEI		385140	95
RESIDENTIAL	2	SKIPPERS END	ZEEKOEVLEI		385122	94
RESIDENTIAL	3	SKIPPERS END	ZEEKOEVLEI		385139	78
RESIDENTIAL	4	SKIPPERS END	ZEEKOEVLEI		385118	146
RESIDENTIAL	5	SKIPPERS END	ZEEKOEVLEI		385135	89

Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
RESIDENTIAL	6	SKIPPERS END	ZEEKOEVLEI		385111	147
RESIDENTIAL	7	SKIPPERS END	ZEEKOEVLEI		385133	79
RESIDENTIAL	8	SKIPPERS END	ZEEKOEVLEI		385107	148
RESIDENTIAL	9	SKIPPERS END	ZEEKOEVLEI		385131	91
RESIDENTIAL	10	SKIPPERS END	ZEEKOEVLEI		385103	149
RESIDENTIAL	11	SKIPPERS END	ZEEKOEVLEI		385130	90
RESIDENTIAL	13	SKIPPERS END	ZEEKOEVLEI		385126	80
NON-RESIDENTIAL	14	SKIPPERS END	ZEEKOEVLEI		385093	151
RESIDENTIAL	15	SKIPPERS END	ZEEKOEVLEI		385124	81
RESIDENTIAL	17	SKIPPERS END	ZEEKOEVLEI		385120	82
RESIDENTIAL	19	SKIPPERS END	ZEEKOEVLEI		385117	83
RESIDENTIAL	21	SKIPPERS END	ZEEKOEVLEI		385112	84
RESIDENTIAL	23	SKIPPERS END	ZEEKOEVLEI		385109	85
RESIDENTIAL	12A	SKIPPERS END	ZEEKOEVLEI		385097	150